A SUSTAINABLE FUTURE ON LAND AND AT SEA

2022 ANNUAL MEETING • MAY 5, 2022





HEALTH & SAFETY







SCRUTINEERS JOSEPH CHIRICO & GALE DEMICK







ELECTION OF DIRECTORS









ELECTION OF DIRECTORS









ELECTION OF DIRECTORS





OUR BOARD MEMBERS



Madeleine
Paquin, C.M.
President & Chief
Executive Officer



Michael J.

Dodson

Corporate Director



Lukas Loeffler Eng., Ph.D. Corporate Director



Nicole Paquin
Corporate Director



J. Mark
Rodger
Partner - Borden
Ladner Gervais LLP

OUR BOARD MEMBERS



Jane Skoblo
CPA, CA
Corporate Director



Dany
St-Pierre
President Cleantech
Expansion LLC

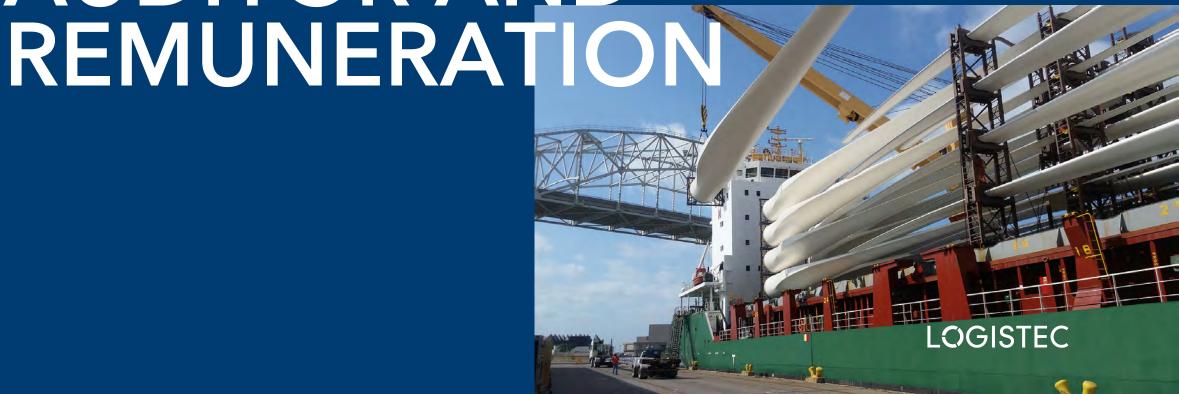


Suzanne PaquinPresident Transport Nanuk Inc.



Luc Villeneuve FCPA, FCA Corporate Director

APPOINTMENT OF INDEPENDENT AUDITOR AND



FORWARD-LOOKING STATEMENTS

For the purpose of informing shareholders and potential investors about the Company's prospects, sections of this document may contain forward-looking statements, within the meaning of securities legislation, about the Company's activities, performance and financial position and, in particular, hopes for the success of the Company's efforts in the development and growth of its business. These forward-looking statements express, as of the date of this document, the estimates, predictions, projections, expectations, or opinions of the Company about future events or results.

Although the Company believes that the expectations produced by these forward-looking statements are founded on valid and reasonable bases and assumptions, these forward-looking statements are inherently subject to important uncertainties and contingencies, many of which are beyond the Company's control, such that the Company's performance may differ significantly from the predicted performance expressedor presented in such forward-looking statements. The important risks and uncertainties that may

cause the actual results and future events to differ significantly from the expectations currently expressed are examined under business risks in the Company's annual report and include (but are not limited to) the performances of domestic and international economies and their effect on shipping volumes, weather conditions, labour relations, pricing, and competitors' marketing activities. The reader of this document is thus cautioned not to place undue reliance on these forward-looking statements. The Company undertakes no obligation to update or revise these forward-looking statements, except as required by law.



MADELEINE PAQUIN, C.M. PRESIDENT AND CEO





A RECORD YEAR WITH IMPORTANT MILESTONES







OUR STRATEGIC VISION



OUR VALUES







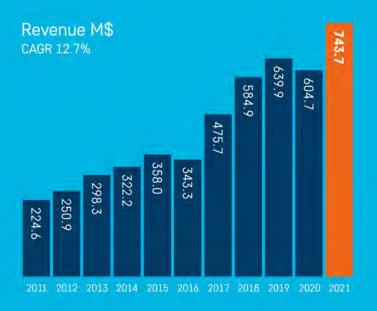




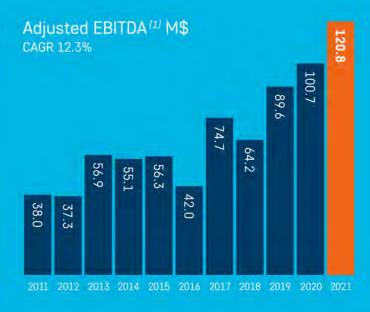


3X

TRIPLING ADJUSTED EBITDA (1) IN 10 YEARS TRIPLING REVENUE IN 10 YEARS









RECORD FINANCIAL RESULTS

743.7_M

3.46
EARNINGS
PER SHARE (2)

120.8_M

ADJUSTED EBITDA (2)

IN REVENUE

45.4м

PROFIT ATTRIBUTABLE TO OWNERS OF THE COMPANY

MARINE SERVICES 4CH|5CH \$427.0M **REVENUE FOR 2021**

ENVIRONMENTAL SERVICES



ALTRA PFAS TREATMENT SOLUTIONS



ENVIROLYS AWARD FROM THE CETEQ







AMERICAN PROCESS GROUP IN ALBERTA



FIRST QUARTER OF 2022 RESULTS

\$141.4M

ADJUSTED EBITDA (1)

\$7.8M



FOCUSED ON OUR MISSION



INNOVATING FOR THE NEXT GENERATIONS



OUR ESG PRIORITIES







LEAD WITH STRONG GOVERNANCE



GOAL 3: Good Health and Well-Being Address lead in drinking water and emerging contaminants



GOAL 4:
Quality Education
Participate in
programs to help
youth acquire the
knowledge and
skills needed to

promote sustainable



GOAL 5: Gender Equality Help women have equal rights to economic resources and natural resources



GOAL 6: Clean Water Improve water quality and infrastructure



GOAL 7: Affordable and Clean Energy Support wind energy supply chains



GOAL 8:
Decent Work and
Economic Growth
Protect labour rights
and promote safe
and secure working
environments
for all workers



GOAL 9: Build Resilient Infrastructure and Foster Innovation

Facilitate sustainable and resilient infrastructure development. ALTRA's resiliency has been proven



GOAL 11: Sustainable Cities and Communities Prevent disaster

development

Prevent disasters including water-related disasters



GOAL 12: Responsible Consumption and Production Contribute to

Contribute to circular economy with our CRD fines technology



Climate Action
Strengthen
resilience
and adaptive
capacity
to climate-related
hazards and natural
disasters

GOAL 13:



Life Under Water As part of Green Marine, support all best practices of international shipping

GOAL 14:



GOAL 15: Life on Land Ensure the restoration of our natural ecosystems





NEW LEADERSHIP MEMBERS | 1



Martin Ponce
Chief Information
Officer



Arty Davilmar, CPA, CFA, MBA Treasurer



Jean-François
Bolduc
President LOGISTEC
Environmental
Services Inc.
and SANEXEN
Environmental
Services Inc.





PASSIONATE PEOPLE



